

Strategic Implementation of the Tower Hamlets Partnership Plan

H&WB January 2024

Questions for the H&WB



1. How aligned are the H&WB partnership's plans and priorities to the calls to action in the Partnership Plan?

2. How can we strengthen horizontal/ cross cutting relationships across the partnerships to support the delivery of our ambitious partnership plan?





A Tower Hamlets for All: A New Shared Vision and Partnership Plan



- ➤ A new shared vision: Residents and partners working together to improve quality of life, advance equality, opportunity and empowered communities
- Shared outcomes including to address inequalities, improve neighbourhoods and tackle climate change
- Each call to action can add value to current work and prepare us for the challenges and opportunities of the future

Our vision is supported by five cross-cutting calls to action where the partnership believes we can empower action together

Call to action 1: Tower Hamlets will be a fair, inclusive and an anti-racist borough

Call to action 2: Everyone in Tower Hamlets should be able to enjoy good mental health and wellbeing

Call to action 3: Everyone in Tower Hamlets should feel safe and live in good-quality homes and healthy, inviting neighbourhoods

Call to action 4: Everyone in Tower Hamlets should have access to good work and skills and an income that meets their needs

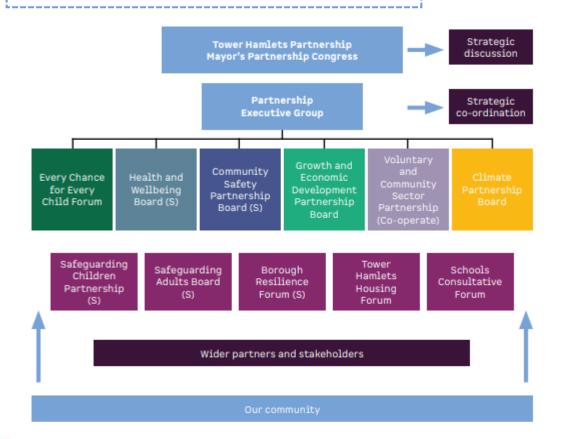
Call to action 5: A child-friendly borough where children and young people from all backgrounds thrive, achieve their best, have opportunities, and are listened to



Working together: our Tower Hamlets Partnership



Our vision: Residents and partners working together to improve quality of life, advance equality, opportunity, and empowered communities



The vision is supported by new system-wide improvement principles that will quide the way we work together:

- A clear focus aligning communications and improving collaboration and join-up
- Every organisation in the partnership will contribute to delivering the calls to action
- We will communicate and challenge each other to raise standards and tackle the most difficult issues
- Residents will play their part through involvement and action
- Building tri-sector partnerships for research, skills, and job opportunities
- Defining a research agenda linked to our partner objectives –
 evidence-led and impact-driven
- > An economy that is inclusive

(S) = Statutory



How the partnership maps onto our priorities



Five cross-cutting calls to action

Tower Hamlets will be a fair, inclusive and antiracist borough Everyone in TH should be able to enjoy good mental health and wellbeing

Everyone in Tower Hamlets should feel safe and live in good-quality homes and healthy, inviting neighbourhoods Everyone in TH should have access to good jobs and skills and an income that meets their basic needs A child-friendly borough where children and young people from all backgrounds thrive, achieve their best, have opportunities, and are listened to

Current areas of strategic focus and LBTH priorities, led by partnership boards.

Inequality Commission Action Plan

Equality, inclusion and diversity

Voluntary and Community Sector Strategy

Empowered communities and public services

Health and Wellbeing Strategy

Mental and physical health, and health services access

Community
Safety
Partnership
Plan

Safer communities

Net Zero Carbon Partnership Action Plan

Clean and green

Growth and Economic Development Strategy

Jobs, skills, growth, poverty/cost of living Children and Families Strategy

Accelerate education





Reviewing our Partnership to achieve our shared vision



We are undertaking this review because...

- The new partnership plan is significantly more ambitious than the last, and we will need to set ourselves up to achieve that ambition
- There are too many partnerships sitting under the PEG (c.80), and its thematic partnerships (for example subgroups). There is a collective view that the partnership structure may require simplification and improvements in joined-up working.
- There is a question around whether we are making enough use of other strategic forums e.g. the GLA on economy, skills and housing delivery.

The review will work through a Task and Finish Group to:

- > simplify the structure
- > improve focus
- > strengthen accountability
- and promote transformational partnership working and collaboration.





Review timeline



The review is being undertaken by a Task and Finish Group, chaired by Ian Parkes (East London Business Alliance) and Sufia Alam (East London Mosque & London Muslim Centre/Inter-Faith Forum), Warwick Tompsett (LBTH), with representation from the Partnership Executive Group and most partnerships, supported by Council Officers.



- Partnership Plan Task and Finish Group (Sept 2023)
- Partnership Plan
 Theory of change
 workshop with chairs
 of thematic
 partnership boards
 (July 2023)
- Partnership Annual review (July 2023)

October

- Chairs asked to review partnership boards (by November)
- Review Task and Finish Group established
- Scope of review agreed

November -December

- Partnership Plan agreed
- Developing review evidence base
- LGA Corporate Peer Review Report (including partnership recommendations)

January

- Workshop and supplementary interviews to playback initial findings and fill gaps in evidence gathered
- Benchmarking

February – March

- Task and Finish Group presents findings and draft recommendations (phase 1) to Council and PEG
- Implementation of recommendations begins
- Phase 2 commences (March 2024)





Headline feedback from review so far



The data gathered through the review so far is helpful but incomplete, do these findings resonate with your experiences of the Partnership? Is there anything missing?

Strengths:

- Strong commitment to partnership working across the partnerships, partners are invested in the partnership plan and joint ambitions
- Partnership Plan identifies opportunities and provides framework for better co-ordination
- Partnerships are proud of prior achievements, close operational joint working has deepened relationships and understanding
- Particularly strong communications campaigns with wide reach via partnership buy in
- Strong relationships between the council and statutory partners
- Community Safety work seen as sector leading, a data driven approach
- Health Determinants Research Collaboration joint evidence base for public health focused decision making. A real asset to improving efficacy of partnerships in improving outcomes and reducing health inequalities.

Areas that need further work:

- The partnership structure is overly complex and doesn't make best use of partner, member and council officer time
- Struggling to make the partnership equitable and inclusive, smaller organisations in particular struggle with the number of meetings
- Accountability for delivering outcomes weak across the current partnership structure
- Sharper focus on resident priorities and on areas where we can only make progress together
- Relationship with regional/ national strategic forums needs strengthening
- In some partnerships the agenda is driven by council and benefits aren't widely enough shared across partner organisations
- Strengthening relationships with the business community

